



## SCM meeting

**Interoperability – A key enabler for the delivery of e-Government services**

Helsinki, 20 Sep 2013

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## Challenges facing Public Administrations

Improved Quality  
of European Public  
Administration

- EU
- national
- regional
- local level

Increased  
competitiveness and  
productivity for EU  
businesses

Provision of services  
to end-users in a

- interoperable
- qualitative
- sustainable
- transparent
- secure way

- Productivity
- Reduced response time
- Lower costs
- Elimination of corruption

## Challenges facing Public Administrations (cont.)

Swift towards an  
interconnected  
government model

Develop synergies among institutions, enable effective resource utilisation in public sector agencies, unlock data – all across sectors

Build transparent public services oriented towards citizens and businesses needs with horizontally and vertically interconnected public administrations departments

Optimize and simplify across ministerial boundaries and tailor workflows to citizens' and businesses' needs



European Commission



**Az árvíz miatti közlekedési korlátozások**  
Restrictions due to flood

2013. június 10-án, 04:30-kor beértek jelentős mennyiségű csapadék.

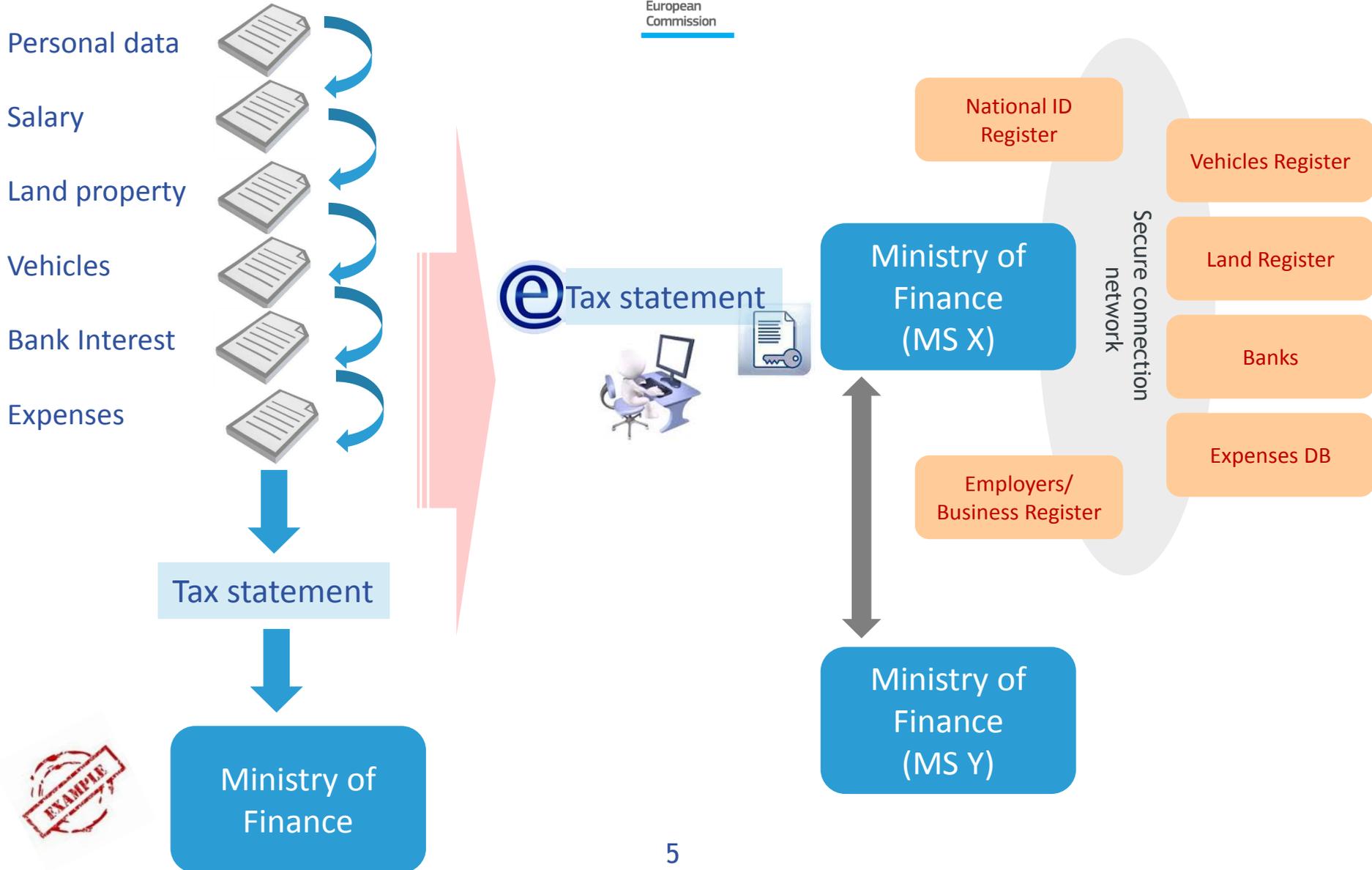
**Lezárt utakon keresztül, területén**  
 - Székesfehérvár központja felé  
 - Székesfehérvár felé  
 - Székesfehérvár felé  
 - Székesfehérvár felé  
 - Székesfehérvár felé

**Sűrűn lakott területek:**  
 - Székesfehérvár központja felé  
 - Székesfehérvár felé

**Újra közlekedik:**  
 - Székesfehérvár felé  
 - Székesfehérvár felé

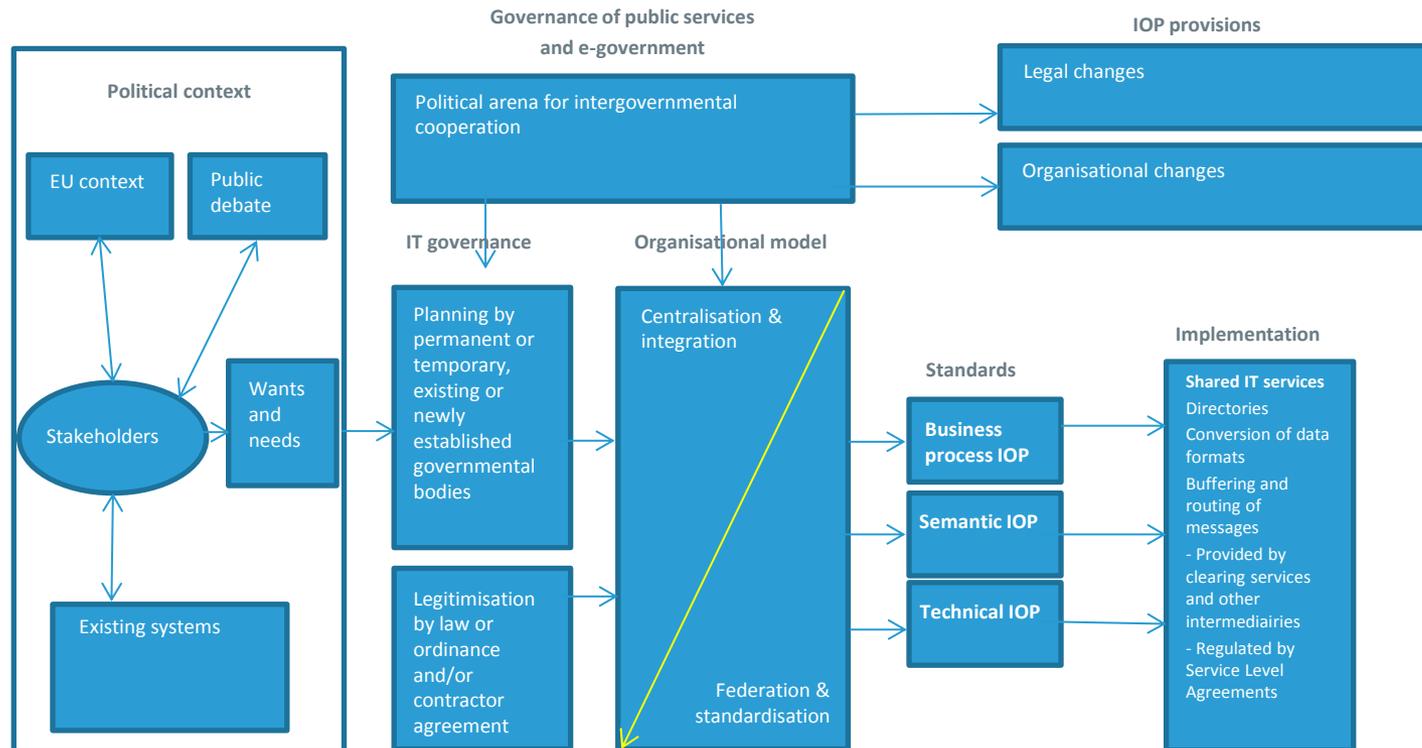


EXAMPLE



**Interoperability** is a key enabler for the provision of efficient e-Government services at **national** and **EU level**

# Interoperability Governance



## Interoperability Solutions for Public Administrations - ISA

Efficient

... and effective  
electronic  
**cross-border** and **cross-**  
**sector**  
interaction between  
European  
public administrations.

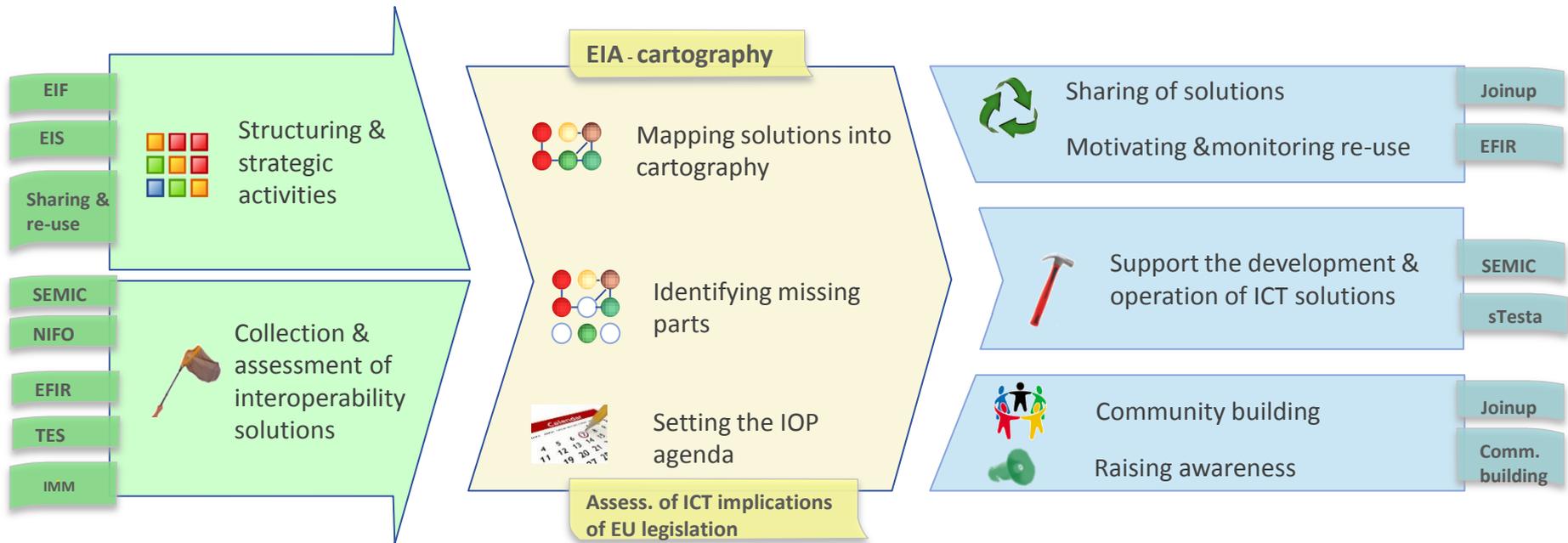
European public  
administrations

... share and re-use  
**existing** successful or  
**new**  
Interoperability  
**solutions, common**  
**services** and **generic**  
**tools.**

Flexible and  
interlinked

...IT systems allow  
smooth  
implementation of  
**Community policies**  
and activities.

# Programme Coverage



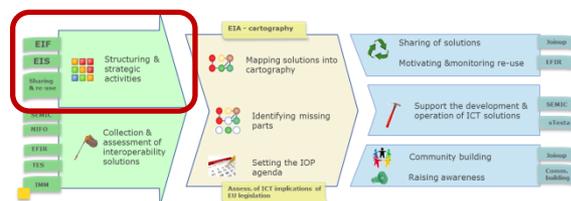
## Structuring and strategic activities

### ➔ Digital Agenda:

*“A key action to promote interoperability between public administrations will be the Commission's adoption of an ambitious **European Interoperability Strategy** and the **European Interoperability Framework** to be drawn up under the ISA programme (Interoperability Solutions for European Public Administrations)”*

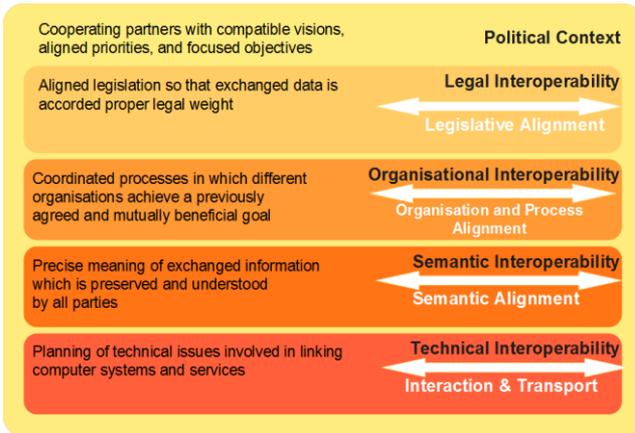
### ➔ The Commission adopted the Communication “Towards interoperability for European public services” in December 2010:

- European Interoperability Strategy (EIS)
- European Interoperability Framework (EIF)



## Structuring and strategic activities (cont.)

### The European Interoperability Framework - EIF



Interoperability levels

An agreed approach on

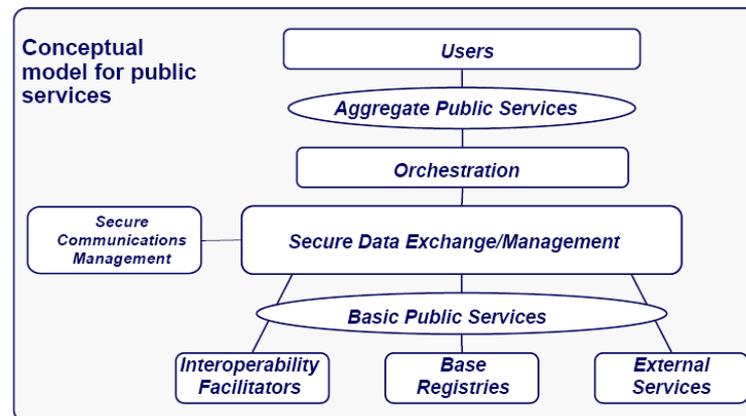
EIF recommendations for organisational interoperability

**Recommendation 15:** Public administrations should document their business processes and agree on how these processes will interact to deliver a European public service.

**Recommendation 16:** Public administrations should clarify their organisational relationships as part of the establishment of a European public service.

**Recommendation 17:** Public administrations working together to provide European public services should agree on change management processes to ensure continuous service delivery.

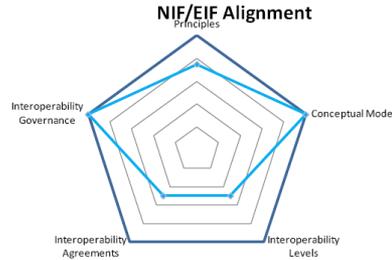
Underlines principles & recommendations



Conceptual models

# Collection and assessment of IOP solutions

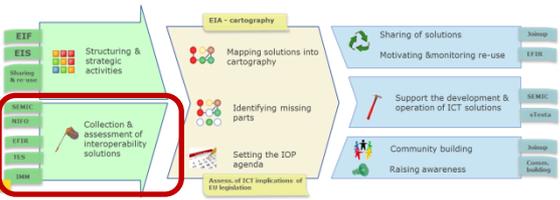
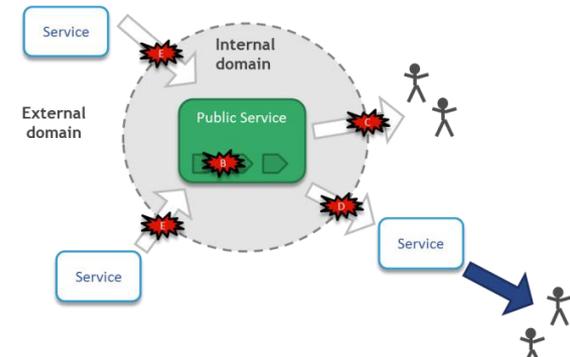
National Interoperability Frameworks Observatory (NIFO)



Trans-European Systems assessment (TES)

	High-level services	Low-level (infrastructure)
High-level services	<ul style="list-style-type: none"> <li>Real-time notification of emergency</li> <li>Exchange of information with/within EU authorities</li> <li>Disseminate information</li> <li>Provide access to data to a community</li> <li>Report data to the European Commission</li> <li>Translate text</li> <li>Semantic</li> </ul>	<ul style="list-style-type: none"> <li>Secure document exchange</li> <li>Signature of documents</li> <li>Secure electronic exchange of structured/unstructured data</li> <li>Holderness infrastructures</li> <li>Network infrastructures</li> </ul>
Policy Area	<ul style="list-style-type: none"> <li>Migration and asylum</li> <li>Police Cooperation</li> <li>Justice</li> <li>Internal Market</li> <li>Taxation and Customs</li> <li>Research</li> <li>Maritime Affairs</li> <li>Environment</li> <li>Multi-lateralism</li> <li>Health and consumers</li> <li>Anti-trust policy</li> <li>Transport</li> <li>Humanitarian aid &amp; civil protection</li> <li>Trade</li> <li>State Aid Control</li> <li>Statistics</li> <li>EU's policy area</li> </ul>	<ul style="list-style-type: none"> <li>Study</li> <li>Development</li> <li>Pilot</li> <li>Operational</li> </ul>
Type of link	<ul style="list-style-type: none"> <li>Intersection of registers</li> <li>Future integration</li> </ul>	

Interoperability Maturity Model (IMM)





European Commission

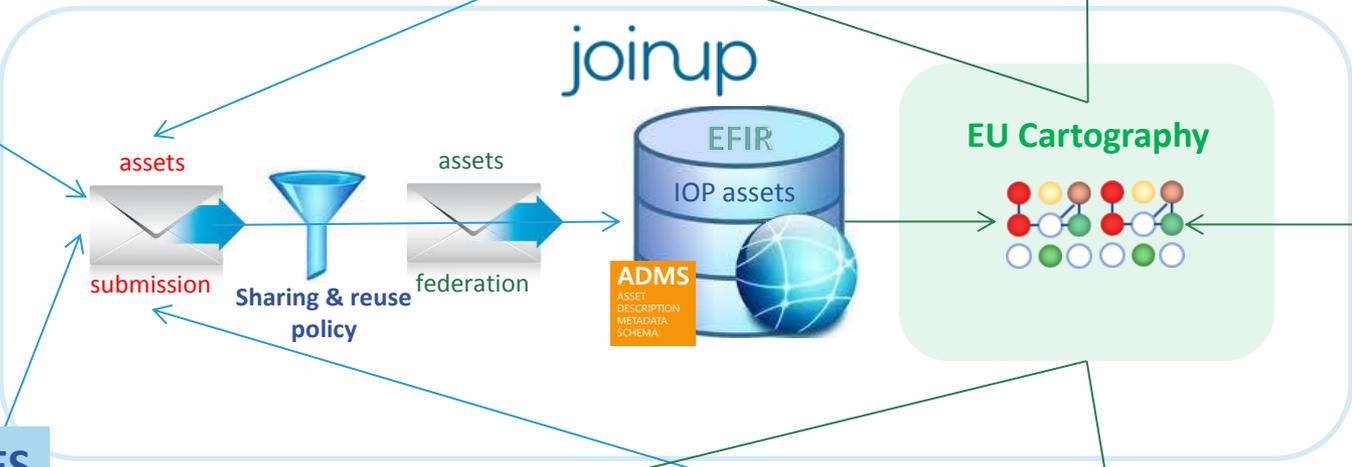
# EU IOP Cartography (make the link ...)



Standardisation bodies



Member States



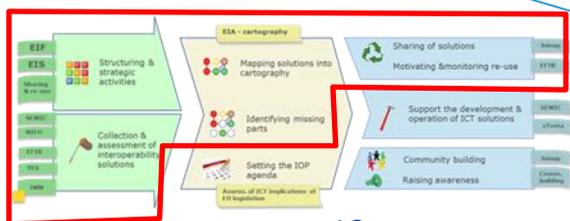
Alignment with the EIA Reference Architecture



EIA



EU Institutions



Industry



## ICT implications assessment (cont.)

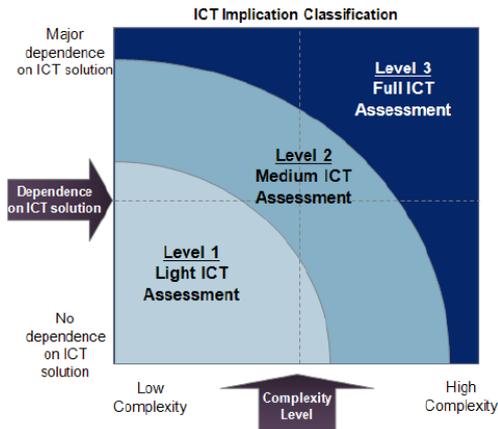
**Step 1:** Classify based on dependence on ICT and complexity of the solution



**Step 2:** Run the assessment



Microsoft Excel Worksheet



Approaches to consider	
<input checked="" type="checkbox"/>	Legislative text review
<input checked="" type="checkbox"/>	Content study by Commission ICT experts
<input checked="" type="checkbox"/>	Member State Consultation
<input type="checkbox"/>	Content study by Member State ICT experts
<input type="checkbox"/>	Vendor consultation
<input type="checkbox"/>	Pilot study
Tools to consider	
<input checked="" type="checkbox"/>	High-level checklist
<input checked="" type="checkbox"/>	Detailed checklist
<input type="checkbox"/>	Template assessment report
<input type="checkbox"/>	Scoring sheet
<input type="checkbox"/>	Architecture overview
<input type="checkbox"/>	Business process modelling
<input type="checkbox"/>	Project plan template
<input type="checkbox"/>	Business Case

List of "must-do" for the medium ICT assessment

**Step 3:** Pass it on to the European Parliament and to the Council



**Step 4:** Amend if necessary



## Business Models for sharing and reuse

- Objective: Identify sustainable business models for sharing and re-use of IT solutions
- Means: desk research, survey and interviews with public administrations in Member States and Commission services

**1** Development and re-use of shared tools  
5 cases

- EU: e-Prior and Open e-Prior
- BE: IMIO: re-use and pooling of IT
- SE: procurement framework for re-using free solutions
- CH: Financing eGovernment priority projects

**2** Development and use of shared services  
3 cases

- EU: EC ICT Shared Services for EU services and other EU bodies
- EU: sTesta data communication network service
- UK: G-Cloud and Cloud store – shared services and procurement

**3** Shared development of IT solutions  
5 cases

- EU: Customs domain - Sunset project
- EU: Customs domain - collaborative implementation of the Customs code
- FR: OpenFoncier and OpenMairie frameworks for sharing development
- NO: Friprogforeningen and Frikomport – shared development among municipalities
- FR: eBourgogne: Regional shared platform for electronic public services



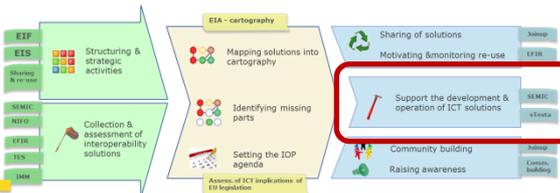
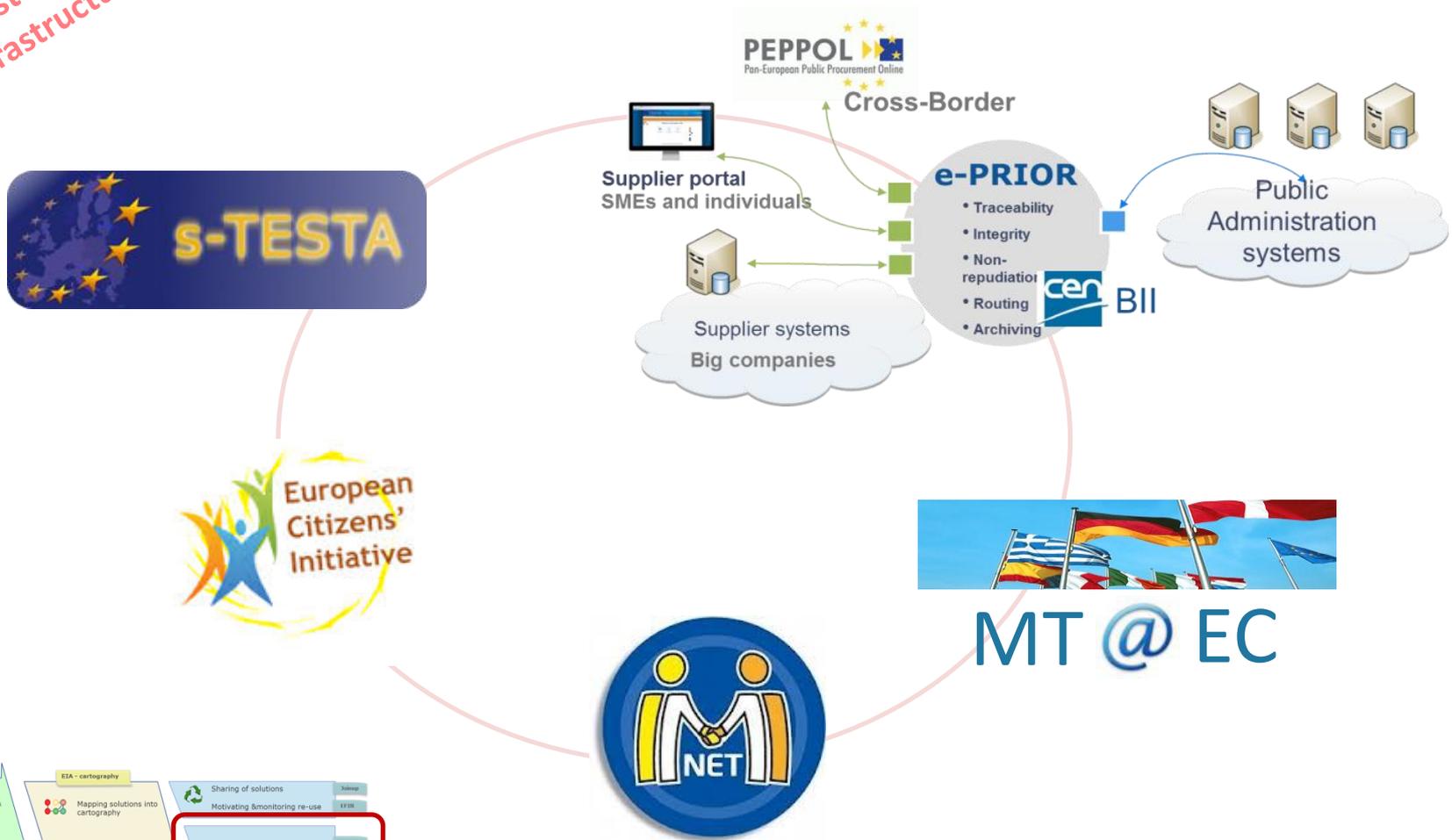
## Business Models for sharing and reuse (cont.)

### Findings

- 1 Active incentives are needed to achieve sharing and reuse
- 2 Political engagement is important but not enough – financial benefit need to be created
- 3 Identify and mitigate possible show-stoppers for collaboration early on
- 4 Know your target group – Diversify your offers
- 5 Success = ICT infrastructure services + procurement services + software as a service
- 6 Savings may come in many forms ...
- 7 Reaping of benefits needs initial investment

IT systems and Infrastructures

# Development & operation of ICT solutions



# Semantic interoperability Core Vocabularies

## Development & operation of ICT solutions (cont.)

A Core Vocabulary is a simplified, reusable, and extensible data model that captures the fundamental characteristics of an entity in a context-neutral fashion

### Multi-disciplinary working group

67 participants

21 Member States and the US, South Africa and Croatia  
EU institutions  
Standardisation bodies  
External experts/academia

### Core Vocabularies Working Group W3C methodology

#### CORE LOCATION VOCABULARY

Core Location TF: chaired by EC Joint Research Centre/H6 (INSPIRE Directive)

#### CORE BUSINESS VOCABULARY

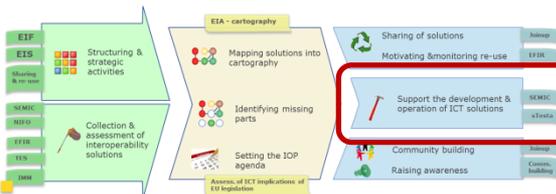
Core Business TF: chaired by DG MARKT (European Business Registry project)

#### CORE PERSON VOCABULARY

Core Person TF: chaired by EUROJUST  
Eurojust promotes the interoperability in the judicial domain amongst MSs

RegOrg

W3C<sup>®</sup> note



## Development & operation of ICT solutions (cont.)

Access to  
Base Registers

Identify good practises



Within a single MS

OR

Same type of base register across MS

## Development & operation of ICT solutions (cont.)

Access to  
Base Registers

Legal	Good practice #1: Equivalence of paper and electronic base registries records is formalised in legislation
	Good practice #2: Principles of data sharing across sectors are formalised to bridge differences in legislation
	Good practice #3: European initiatives have legal support to answer questions about national legislation
	Good practice #4: Legislation regulating base registries uses technology neutral terms or standards and specifications which are not proprietary
Organisational	Good practice #6: Cross-organisational committees, with decision power, coordinate the interconnection between base registries
	Good practice #7: Collaborative processes are put in place to design interoperable interfaces used for interconnecting base registries
	Good practice #8: The conditions to exchange data between base registries are gradually formalised in service level agreements which are respected
	Good practice #9: Stakeholders' engagement is an integral part of the lifecycle of interconnecting of base registries
	Good practice #10: All base registries have defined a master-slave governance for data in a cross-sector setting
	Good practice #11: The owners of base registries provide data at charges and not higher than marginal cost

## Development & operation of ICT solutions (cont.)

Access to  
Base Registers

### Semantic

Good practice #12: Base registries are moving towards the use of ISA's Core Vocabularies

Good practice #13: EU-wide projects make use of coded values to reduce semantic conflicts

Good practice #14: Entities can be unequivocally identified within the Member State and across borders

### Technical

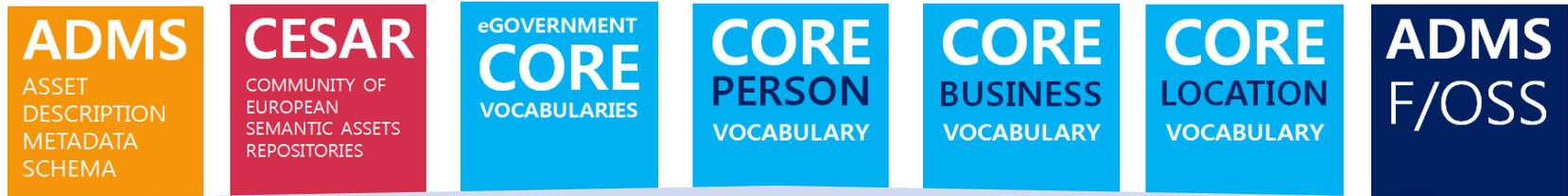
Good practice #15: Service Oriented Architecture (SOA) is the architectural style for interconnecting base registries

Good practice #16: User and application access management is based on a federated structure of authorised users and applications

Good practice #17: The digital identity of a public administration is guaranteed by means of a digital certificate



Join ISA initiatives at:  
[http://ec.europa.eu/isa/index\\_en.htm](http://ec.europa.eu/isa/index_en.htm)  
and @ <http://joinup.ec.europa.eu>



<http://goo.gl/eK1EY>



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European  
Commission

Q & A